Cognitive impairment as barrier to engagement in vocational services among veterans with severe mental illness

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Abstract—Vocational services (VS), particularly supported employment models, have clear advantages for assisting adults with severe mental illness (SMI) in returning to the workplace, but a majority of eligible individuals with SMI do not receive any type of VS. The reasons for nonparticipation in VS remain poorly understood, and the potential contribution of cognitive impairment as a barrier to entry has not been explored. The present study uses a pathways-to-care design to examine the specific contribution of cognitive functioning to entry into VS among veterans with SMI. We examined 179 veterans with both SMI and un- or underemployment who completed a work history, the Pathways To Care Inventory, and the Trail-Making Test, Part B. Analysis revealed that veterans with SMI and moderate to severe cognitive impairment took significantly longer to progress through pathways-to-care than those with SMI and mild or no cognitive impairment. These results suggest that identifying veterans with SMI and cognitive impairment early and providing them with integrated and adjunct services may help them navigate VS.

Clinical Trial Registration: ClinicalTrials.gov; NCT00223834, “Pathways to Vocational Rehabilitation: Enhancing Entry and Retention”; http://www.clinicaltrials.gov.

Key words: cognitive functioning, cognitive impairment, integrated services, pathways-to-care, return to work, severe mental illness, supported employment, treatment entry, vocational disability, vocational services.

INTRODUCTION

Federal and state governments have invested heavily in vocational services (VS) to help adults with disability return to work. A number of VS models have been developed and evaluated. For example, supported employment (SE), one of the most well researched models, is an evidence-based practice that demonstrates clear advantages over other forms of VS for adults with severe mental illness (SMI) [1–2]. Bond et al. summarized the results of 11 randomized clinical trials of SE programs [2]. During a 6 to 24 month period, 7 to 40 percent (mean = 23%) of participants achieved employment in traditional programs compared with 27 to 78 percent (mean = 61%) of participants in SE. SE leads not only to higher rates of competitive employment overall but also to more hours worked.
and greater earned income [3]. While SE models have been successful, one key concern is the low national utilization rate of SE services [4]. In addition, researchers note that a subset of individuals using such services remain unemployed, have brief job tenure, or receive unsatisfactory job terminations [5–10].

In an effort to improve VS outcomes, recent models have been developed that incorporate cognitive retraining with traditional VS [11–13]. This reflects the growing evidence that the majority of individuals with SMI experience cognitive impairment early in the disease course [14], which often does not fully remit despite successful treatment of primary psychiatric symptoms [15–18], and that cognitive impairment is strongly related to vocational outcomes in this population [19–24]. McGurk and Mueser cite several reasons to suspect that the relationship between cognitive impairment and occupational functioning is causative, including empirical findings that cognitive impairment precedes limitations in role functioning, is prospectively related to work outcomes in the general population, is stable over time independent of work status, does not improve with return to work, and is subjectively noted as a barrier to employment success [22]. Combined models including cognitive services and VS appear to improve vocational outcomes when compared with traditional models, resulting in significantly greater work productivity, more hours worked, and greater wages earned [25–26].

Unfortunately, despite the promise of these newer integrated models, a majority of eligible individuals do not enter any type of VS [27–29]. The reasons for non-participation in VS remain poorly understood. Studies of the “pathways-to-care” examine the sequence of contacts that persons with clinical needs and their significant others can use to access care for clinical problems in an effort to document barriers to treatment entry [30]. Goldberg and Huxley proposed a pathways-to-care model that focuses on “filters” or decision points in the steps patients take to enter clinical treatment [31]. Pathways-to-care analyses have resulted in a critical broadening of our understanding of help-seeking among individuals with SMI [32–33]. The length of delay before treatment initiation varies widely and has been linked to a range of variables, including characteristics of the clinical need, the patient, the patient’s family and social setting, access to care, and characteristics of providers and healthcare systems.

Although it is well known that individuals with SMI experience cognitive impairment that interferes with successful employment, it is less clear whether cognitive impairment represents a barrier to taking the necessary steps to entering VS programs. Given the prevalence of cognitive symptoms in individuals with SMI and the important relationship between cognitive impairment and employment, we examined the potential contribution of cognitive impairment to the steps along the path to VS. In the present study, we used a prospective pathways-to-care design to determine whether impaired cognitive functioning is a barrier to entry into VS in a sample of veterans with both SMI and vocational needs. We examined the specific contribution of cognitive impairment to the time it takes veterans to progress through the following VS stages: (1) recognition of a vocational problem, (2) initiation of help-seeking behavior, and (3) participation in treatment. We hypothesized that cognitive impairment would be associated with greater delays in transitioning from one stage to the next.

**METHODS**

**Participants**

We recruited a total of 192 veterans, of which 179 were included in the study, from two program sites as part of a larger multisite study of entry and retention in VS: the Bedford Department of Veterans Affairs (VA) Medical Center (VAMC), Bedford, Massachusetts, and the Dallas VAMC, Dallas, Texas, both with extensive mental health services and VS. The Bedford VAMC is primarily a mental health and long-term care facility and has one of the largest Veterans Health Administration (VHA) VS programs in the country, with about 300 unique veterans admitted per year and 250 veterans participating on an average day [34–35]. The Dallas VAMC is a tertiary care hospital that also has a full range of mental health services, as well as another of the largest VHA VS programs in the country, with about 300 unique veterans admitted per year and 250 veterans participating on an average day [34–36]. We reimbursed participants for their time spent in providing research data.

We recruited participants if they (1) met criteria for SMI as defined by the VHA Northeast Program Evaluation Center, which entails meeting diagnostic criteria for either schizophrenia or other psychotic disorder, bipolar disorder, affective disorder, or posttraumatic stress disorder
for at least 2 years; (2) met criteria for “having vocational needs,” defined as being un- or underemployed for a minimum of 3 months (being employed ≤20 hours per week in day labor, temporary work, or work that requires substantially lower skill levels than prior work); (3) <60 years old; (4) were an English speaker with >9 years of formal education; (5) completed all measures relevant to the current study; and (6) had a Mini-Mental State Examination score of >23 out of 30.

Procedures

We placed flyers around the Bedford and Dallas VAMCs and in clinic locations. Veterans who were interested in the study contacted research staff and met for a screening appointment to discuss an overview of the study and enrollment procedures, including inclusion and exclusion criteria. All veterans understood that participating in the study was completely voluntary and would have no effect on their current or future VA benefits or treatment. We then scheduled veterans who completed the informed consent process for the baseline interview.

We included the following variables and measures administered at baseline in the current analyses.

Work History

We collected specific dates of employment, average hours worked per week, and beginning and ending pay for all jobs in the prior 5 years at baseline and documented all subsequent employment at all follow-ups.

Diagnosis

We determined current diagnoses at baseline using the Structured Clinical Interview for the Diagnostic and Statistical Manual of Mental Disorders–Fourth Edition [37].

Steps Taken in Pathways-to-Care

We documented dates and steps taken with respect to initial recognition of a vocational problem, initiation of help-seeking behavior, and participation in treatment using the Pathways to Care Inventory, a structured interview developed and validated in prior work by its authors [38], which we administered at baseline and at each follow-up. This instrument collects self-report information (dates, action, and supports and barriers) regarding common steps in the pathways-to-care for vocational need, including (1) onset and course of clinical need, (2) recognition of need by the respondent and/or their family, (3) steps taken to obtain professional help, and (4) participation in treatment for vocational need. The Pathways to Care Inventory is one of the few procedures for collecting pathways-to-care data for which published evidence supports its validity and reliability [38].

Cognitive Functioning

We used the Mini-Mental State Examination to document gross cognitive functioning at baseline, using the traditional cutoff for impairment of >23 out of 30 to screen out candidates who would likely have difficulty understanding or retaining the information discussed in the intervention [39]. We used the Trail-Making Test, Part B (TMT-B) as a more sensitive measure of cognitive functioning for all participants [40–42]. We converted TMT-B scores to z-scores using age-based normative data [43] and conducted all analyses using the z-scores. Positive z-scores indicated poorer performance relative to the mean performance of the age-matched normative group. The TMT-B is one of the most frequently used instruments to assess cognitive functioning [44]. Successful performance on the TMT-B requires multiple cognitive processes, including aspects of executive control such as cognitive flexibility and set maintenance [45–46], visual search and sequencing [46], motor speed and dexterity [47–48], and psychomotor processing speed [49]. As such, the TMT-B acts as a brief but predictive measure of generalized cognitive impairment [42].

RESULTS

We included 179 veterans in the current analyses. We divided the veterans into three groups based on their z-score on the TMT-B: (1) ≤1.39, indicating cognitive performance within nonimpaired limits; (2) 1.4 to 1.99, indicating cognitive performance in the mildly impaired range; and (3) ≥2.0, indicating cognitive performance in the moderately to severely impaired range. These cutoff scores and corresponding labels are in line with the standard established cutoff scores and labels used for interpreting performance on cognitive measures for individuals low-average and above (referred to as “no impairment group”), borderline impaired (referred to as “mild impairment group”), and impaired (referred to as “moderate to severe impairment group”) [50].

Table 1 shows sociodemographic characteristics of the full sample of 179 veterans. The sample appears fairly typical of the population served by VHA mental
health services. Not all 179 veterans included in the analysis had data for all three pathways-to-care variables of interest, resulting in a total of 165 veterans with recognition of a vocational problem, 145 veterans who had initiated help-seeking behavior, and 133 veterans who had participated in treatment.

To examine the effect of cognitive impairment on time to progress through each of the three stages of pathways-to-care, we conducted three separate analyses of variance (ANOVAs) for each of the three stages (recognition of a vocational problem, initiation of help-seeking behavior, and participation in treatment). A significant finding would indicate that the degree of cognitive impairment as measured by the TMT-B was related to the length of time it took veterans to progress through the stages of pathways-to-care. The ANOVAs each revealed significant differences for all three stages, including time until the problem was first recognized ($F_{2,163} = 5.56, p < 0.01$), time until help-seeking steps were first taken ($F_{2,143} = 5.64, p < 0.01$), and time until first treatment was entered ($F_{2,131} = 5.58, p < 0.01$).

**Table 2** presents the average time it took veterans to progress through the pathways-to-care stages for all three groups. The moderate to severe impairment group took significantly longer to recognize that they had a problem than the no impairment and mild impairment groups, with an average of 4.44 years for the moderate to severe impairment group compared with 0.93 to 1.81 years for the no impairment or mild impairment groups, respectively. Similarly, the moderate to severe impairment group took significantly longer to seek help and enter treatment than the no impairment and mild impairment groups (6.36 vs 1.38–3.52 yr and 6.36 vs 1.53–3.93 yr, respectively).

To fully understand the performance differences between groups, we conducted post hoc tests using a Hochberg’s GT2 correction given unequal sample sizes [51]. There was no statistical difference between the no impairment group and mild impairment group on time until problem recognition (mean difference [MD] = 0.89, 95% confidence interval [CI] = –1.96 to 3.73, $p = 0.84$), time until initiation of help-seeking behavior (MD = 2.14, 95% CI = –1.36 to 5.64, $p = 0.37$), or time until participation in treatment (MD = 2.40, 95% CI = –0.95 to 5.75, $p = 0.24$). These results suggest that the no impairment group did not differ significantly from the mild cognitive impairment group on the time it took them to progress through the pathways-to-care (problem recognition, initiation of help-seeking behavior, participation in treatment). The moderate to severe impairment group did

### Table 1.
Sociodemographic and background characteristics of veteran sample ($n = 179$).

<table>
<thead>
<tr>
<th>Characteristic</th>
<th>None ($n = 104$)</th>
<th>Mild ($n = 23$)</th>
<th>Moderate to Severe ($n = 52$)</th>
<th>$F (df)$</th>
<th>$p$-Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Veterans ($n$)</td>
<td>104</td>
<td>23</td>
<td>52</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Age, yr (mean ± SD)</td>
<td>44.1 ± 7.8</td>
<td>47.5 ± 5.9</td>
<td>49.2 ± 4.9</td>
<td>9.96</td>
<td>&lt;0.001</td>
</tr>
<tr>
<td>Education, yr (mean ± SD)</td>
<td>13.5 ± 2.0</td>
<td>13.0 ± 1.3</td>
<td>13.1 ± 1.8</td>
<td>0.90</td>
<td>0.41</td>
</tr>
<tr>
<td>Duration of Work Problem, yr</td>
<td>5.8 ± 6.3</td>
<td>4.6 ± 4.0</td>
<td>8.9 ± 9.7</td>
<td>5.83</td>
<td>&lt;0.001</td>
</tr>
<tr>
<td>Male, n (%)</td>
<td>91 (88)</td>
<td>23 (100)</td>
<td>51 (98)</td>
<td>7.62</td>
<td>&lt;0.05</td>
</tr>
<tr>
<td>Have Disability Benefits, n (%)</td>
<td>48 (46)</td>
<td>11 (48)</td>
<td>30 (58)</td>
<td>1.88</td>
<td>0.39</td>
</tr>
<tr>
<td>Diagnosis, n (%)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Alcohol Dependence</td>
<td>62 (60)</td>
<td>14 (61)</td>
<td>36 (69)</td>
<td>1.40</td>
<td>0.50</td>
</tr>
<tr>
<td>PTSD</td>
<td>3 (3)</td>
<td>11 (48)</td>
<td>18 (35)</td>
<td>2.78</td>
<td>0.25</td>
</tr>
<tr>
<td>Bipolar Disorder</td>
<td>14 (13)</td>
<td>6 (26)</td>
<td>7 (13)</td>
<td>2.50</td>
<td>0.29</td>
</tr>
<tr>
<td>Major Depressive Disorder</td>
<td>79 (76)</td>
<td>18 (78)</td>
<td>43 (83)</td>
<td>0.92</td>
<td>0.63</td>
</tr>
<tr>
<td>Psychotic Disorder</td>
<td>7 (7)</td>
<td>1 (4)</td>
<td>10 (19)</td>
<td>5.81</td>
<td>0.06</td>
</tr>
<tr>
<td>Substance Dependence</td>
<td>48 (46)</td>
<td>16 (70)</td>
<td>32 (62)</td>
<td>5.99</td>
<td>0.05</td>
</tr>
</tbody>
</table>

Note: Means with different letters differ significantly from each other at $p < 0.05$ by Hochberg’s GT2 test or Pearson’s chi-square test. For example, mean age differs significantly between those with no cognitive impairment and those with moderate to severe cognitive impairment (note different superscripts in means), but there is no significant difference between those with mild cognitive impairment and other two groups (note that those with mild cognitive impairment have same letter superscript as other two groups).

$df = $ degrees of freedom, PTSD = posttraumatic stress disorder, SD = standard deviation.
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Table 2.
Comparison of general cognitive impairment groups of veterans on completion time to pathways-to-care stages (years).

<table>
<thead>
<tr>
<th>Pathways-to-Care</th>
<th>n</th>
<th>Cognitive Impairment (mean ± SD)</th>
<th>F (df)</th>
<th>p-Value</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>None</td>
<td>Mild</td>
<td>Moderate to Severe</td>
</tr>
<tr>
<td>Recognition of Vocational Problem</td>
<td>97</td>
<td>1.81 ± 3.70</td>
<td>0.93 ± 1.82</td>
<td>4.44 ± 7.62</td>
</tr>
<tr>
<td>Initiation of Help-Seeking Behavior</td>
<td>22</td>
<td>3.52 ± 5.54</td>
<td>1.38 ± 2.13</td>
<td>6.36 ± 8.15</td>
</tr>
<tr>
<td>Participation in Treatment</td>
<td>47</td>
<td>3.93 ± 1.19</td>
<td>1.53 ± 2.12</td>
<td>6.43 ± 7.75</td>
</tr>
</tbody>
</table>

Note: Means with different letters differ significantly from each other at p < 0.05 by Hochberg’s GT2 test. For example, participation in treatment differs significantly between those with mild cognitive impairment and those with moderate to severe cognitive impairment (note different superscripts in means), but there is no significant difference between those with no cognitive impairment and other two groups (note that those with no cognitive impairment have same letter superscript as other two groups).

DISCUSSION

This is the first study we are aware of that examines the effect of cognitive impairment on time to progress through the steps required for veterans with SMI to enter VS. Veterans with moderate to severe cognitive impairment took significantly longer to progress through the pathways-to-care relative to veterans with no cognitive impairment and mild cognitive impairment. Our results underscore the importance of evaluating cognitive functioning in individuals with SMI. It is well known that a majority of individuals with SMI exhibit impairments in cognition that begin early in the disease course and may not fully remit even with successful treatment of other psychiatric symptoms [15–18]. These impairments have been consistently related to poor occupational outcomes [19–22]. The current results suggest that cognitive impairment also acts as a barrier to entry into VS and raises the possibility that it is associated with delays in the use of other healthcare services as well.

The importance of increasing provider awareness regarding the effect of cognitive limitations in SMI is highlighted by the findings presented here. Efforts to include cognitive impairment in the diagnostic criteria of SMI have emphasized benefits such as increasing provider awareness about the important role of cognition in the management and treatment of individuals with SMI [23,52–54]. Successful employment has been associated with significant benefits for those with SMI, including improvements in psychiatric symptoms, lower rates of psychiatric hospitalizations, and reduced social stigma [2,4,55–58]. Those with both SMI and cognitive impairment are less likely to reap these rewards because of greater delays in entry to VS but may derive great benefit from additional supports to obtain needed VS. Given the many positive benefits of return to work for individuals with SMI, increased provider awareness about the effect of cognitive impairment on VS and early identification of individuals with both SMI and cognitive impairment may be the first step in improving progression through the pathways-to-care to VS.

Those with both SMI and moderate to severe cognitive impairment appear most vulnerable to delayed seeking
of VS in part because of a longer latency in recognizing that a vocational problem exists. Those with SMI often display discrepancies in their perception of VS needs relative to care providers and family members [57–60]. One study found only modest correlations between individuals with SMI and case manager ratings on perceived need for VS [61]. A recent study examining self-reported need for employment among an outpatient sample of 195 individuals with mental illness found that consumers’ self-reported need for employment was more strongly related to their decisions to accept SE referrals than their practitioners’ referral decisions, suggesting that it is the personal recognition of an employment problem that is most relevant to the decision to accept VS referrals [27]. While many other factors, such as loss of confidence, fears of returning to work, and negative expectations, can contribute to perceptions of need for VS, the current findings both suggest a link between cognitive impairment and impaired levels of awareness and support neuropsychological models of self awareness, which conceptualize lack of awareness as arising from disruption of neuroanatomical systems.

These results highlight the importance of identifying individuals with both SMI and cognitive impairment early so that efforts can be made to increase awareness of vocational disability and promote faster progression to help-seeking behavior. One way to accomplish this would be to mandate that providers screen individuals with SMI for vocational need at the time of intake or initial presentation for mental health services. The results of the current study suggest that even a brief test of cognitive functioning can have practical predictive value for those with SMI and vocational need and imply that incorporating brief cognitive measures into screening may offer a useful starting point for providers working with this population. Feedback regarding the results of the screen can then be provided to the client and others involved in their care to increase awareness of the vocational problem and the potential role that cognitive impairment may play in vocational rehabilitation.

Although efforts to increase awareness of a vocational problem can begin to address barriers to rehabilitation, even after recognizing the vocational problem, veterans with moderate to severe cognitive impairment still took significantly longer to seek help and to enter treatment relative to their peers with no cognitive impairment. This suggests that improving recognition of a vocational problem alone is not enough. Cognitive impairment has been linked to deficiencies in self-initiated, proactive problem solving in a sample of adults diagnosed with schizophrenia [62]. Individuals with psychiatric disorders tend to use more passive coping styles compared with nondisabled controls [63–64], perhaps because of cognitive impairment. Direct assistance and guidance through the steps of initiation of help-seeking behavior and participation in treatment may then be most important for individuals with SMI and cognitive impairment. One way to improve these pathways-to-care stages following recognition of a vocational problem would be full integration of VS and mental health services. Traditionally, mental health services and VS were provided by separate organizations and/or programs. Although this may have some advantages, the limitation is that the individual with SMI may have to initiate and follow through with VS goals without the direct assistance and guidance of clinicians intimately involved in caring for their mental health issues. Integrated programs offer the advantage of motivating clients toward vocational pursuits and individually tailoring the level of support and follow-up needed for a clinical outcome that includes employment. There have been several successful efforts to integrate mental health services and VS [65–66], and studies have provided support for the effectiveness of integrated models over the traditional brokered service model, which uses separate agencies for mental health and VS [67–71].

There are several limitations to the current study. One is that we only used one measure of cognitive functioning: TMT-B. While the TMT-B is considered a sensitive measure of cognitive dysfunction, using several measures of cognitive functioning may have resulted in different findings. For example, interestingly, veterans in our study with mild cognitive impairment did not significantly differ from those with no cognitive impairment on time to progress through the pathways-to-care and seemed to fare better when we examined the mean time to progress through each stage. One possible explanation for this somewhat paradoxical finding is the idea that veterans with mild impairment are more readily identified as needing help than those with no impairment, who may go unnoticed and yet may still need some external support to progress through the pathways-to-care. It is also possible, of course, that this finding has to do with methodological issues such as the sensitivity of the TMT-B or the way we constructed the three groups. It is also important to note that other factors that might covary with TMT-B performance (e.g., psychiatric symptoms, medication effects) and
affect interpretation of the results are unexplored in this study. Another limitation concerns the primary method of gathering data through patient interview. This method of reliance on self-report inherently raises questions about the accuracy of the data gathered. In the current study, we used several methods to help ensure collection of the most accurate data, but it is possible that objective measures would reveal different results. Another consideration is the idea that other factors that can influence progress through the pathways-to-care might have played a role in the time to complete each step. Not all such factors are taken into account with the pathways-to-care model, raising an inherent possible limitation in using this model. For example, family members, friends, clinicians, and benefits programs can influence a veteran’s progress through the pathways-to-care. In order to attempt to address this weakness, we collected self-report information about whether other people or programs served as supports or barriers, finding that approximately 50 percent of the participants reported at least one clinician and family member as supportive of employment and more than a third cited a friend as supportive. At the same time, 40 percent of the participants reported that a clinician had discouraged work, and a third reported that a family member had discouraged work. Of the participants, 50 percent were receiving benefits at the time of the interview and 37 percent of the sample reported a concern about losing their benefits. The extent to which these supports or barriers affected overall progress through the pathways-to-care is unknown and bears future exploration. In addition, in this study, we defined a vocational problem as being un- or underemployed. Although 96 percent of the participants at the time of interview reported recognizing themselves as having a vocational problem, it is possible that some participants made a decision to remain un- or underemployed because of factors such as income limits imposed by benefits programs.

CONCLUSIONS

Overall, these results have several implications for improving efforts to return individuals with SMI to the workplace. Routine cognitive screening or neuropsychological evaluation can help identify the subset of individuals with both SMI and cognitive impairment who might be most at risk for delayed entry into VS. Identification of these individuals can guide subsequent efforts to intervene early to ensure timely entry into VS. Suggestions for improving entry into VS for this group include incorporation of vocational screening instruments and provision of feedback regarding vocational issues to increase awareness of vocational problems. Integration of mental health services and VS can help provide direct guidance to vocational resources for individuals with both SMI and cognitive impairment that may have increased the need for external support, motivation, and assistance with coping and problem solving as resources are navigated. Future research should focus on the effect of routine screening for vocational issues in mental health settings, the usefulness of increasing provider awareness of the role of VS in recovery, and the potential differential effect of integrated vocational programs for those with and without cognitive impairment. An examination of specific cognitive domains related to entry into vocational rehabilitation would also help extend the findings presented here.

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Study concept and design: M. K. O’Connor.
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Drafting of manuscript: M. K. O’Connor, A. Semiatin.
Critical revision of manuscript for important intellectual content:
Study supervision: C. E. Drebing, M. K. O’Connor.
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